

CLINE CONSULTING CORPORATION

National Aeronautics and
Space Administration



Lyndon B. Johnson Space Center
Houston, Texas
77058

Reply to Attn of:

November 5, 2002

Letter of Reference for Andrew Cline

To Whom It May Concern:

I highly recommend Andrew Cline as a person who has greatly impressed me with his knowledge and skill in all aspects of leadership and communication. Andy was the leader of a National Outdoor Leadership School expedition that I attended with the rest of my Space Shuttle crew in late August 2001. The goal of our expedition was to learn about each other and ourselves in stressful situations similar to what we might experience on a space mission and to strengthen our skills in teamwork, leadership, and followership.

Andy distinguished himself as an outstanding instructor and leader during our expedition. It was through his excellent teaching style and uncanny ability to accurately identify our strengths and weaknesses that we were able to mold ourselves into a very cohesive team. The feedback Andy provided from his observations has proven extremely valuable through the course of our preparation for our flight. Andy always conducted himself in a professional manner and is blessed with enormous talent in the areas of leadership and communication.

It is an honor and a pleasure to serve as a reference for Andy. He receives my highest recommendation and I would be happy to provide additional details or answer any questions you may have.

Cordially,

A handwritten signature in black ink that reads "Rick D. Husband". The signature is written in a cursive, flowing style.

Rick D. Husband, Colonel, USAF
NASA Astronaut
281-244-2246